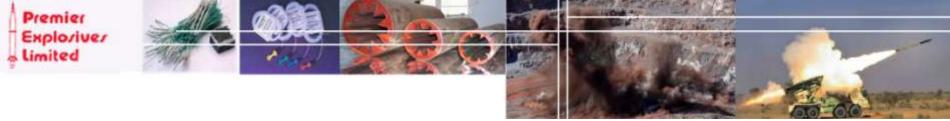


# Explosives Limited The high energy people

# **Q4FY14 Results**

- on an explosive journey



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## **Business performance - I**

- The company continued to enjoy strong growth in revenues at 14.8% YoY for Q4FY14
- Operating margins were 7.3% in Q4FY14, a drop of 420bps on account of drop in detonator prices due to sluggish demand caused by extended monsoons, restrictions on movement of explosives during general elections and higher repairs cost on Service contracts
- However, we are seeing revival in demand for detonator now and expect prices to rise
- Revenue growth in explosives was 3.8% YoY, while defence products showed an impressive rise of 90.8% YoY (56.5% QoQ). PEL registered highest ever defence products turnover in Q4FY14

| Revenues (INR mn) | Q4FY14 | Q4FY13 | YoY (%) | Q3FY14 | QoQ (%) |
|-------------------|--------|--------|---------|--------|---------|
| Explosives        | 279.4  | 269.1  | 3.8%    | 225.6  | 23.8%   |
| Defence products  | 97.5   | 51.1   | 90.8%   | 62.3   | 56.5%   |
| Services          | 34.2   | 37.9   | -9.7%   | 43.9   | -22.1%  |
| Wind power        | 0.5    | 0.4    | 20.0%   | 0.7    | -23.7%  |
| Total             | 411.6  | 358.5  | 14.8%   | 332.5  | 23.8%   |



### **Business performance - II**

- For FY14, the topline performance was impressive with 33% YoY growth
- Defence products were the key driver of overall revenues, and revenue growth in defence products was 97% YoY. On a full year basis, PEL achieved highest ever defence products turnover
- Operating margins for FY14 stood at 11.2% and PAT margins were at 6.3%
- Any revival in demand from mining sector and further growth in sales of defence products can enable margin improvement in FY15

| Total             | 888.9 | 943.8 | 1073.5 | 1088.4 | 1447.1 |
|-------------------|-------|-------|--------|--------|--------|
| Windpower         | 0.5   | 4.9   | 5.4    | 5.5    | 6.7    |
| Services          | 97.2  | 117.6 | 129.2  | 141.7  | 146.5  |
| Defence products  | 52.4  | 89.9  | 89.1   | 136.1  | 267.9  |
| Explosives        | 738.8 | 731.4 | 849.7  | 805.0  | 1026.0 |
| Revenues (INR mn) | FY10  | FY11  | FY12   | FY13   | FY14   |



## **Quarterly P&L**

|                      | Q     | L     | Q     | 2     | Q     | 3     | Q     | 4     |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Particulars (INR mn) | FY13  | FY14  | FY13  | FY14  | FY13  | FY14  | FY13  | FY14  |
| Net sales            | 254.6 | 367.9 | 204.1 | 338.5 | 275.7 | 333.5 | 359.6 | 414.1 |
| Total expenses       | 209.3 | 314.7 | 205.8 | 303.1 | 264.0 | 289.9 | 318.0 | 383.7 |
| Operating profit     | 45.3  | 53.3  | -1.6  | 35.3  | 11.7  | 43.6  | 41.5  | 30.4  |
| OPM (%)              | 17.8% | 14.5% | -0.8% | 10.4% | 4.2%  | 13.1% | 11.5% | 7.3%  |
| Other income         | 2.1   | 0.8   | 15.6  | 1.4   | 1.9   | 0.0   | 1.0   | 11.9  |
| Depreciation         | 5.0   | 5.7   | 5.2   | 6.0   | 5.7   | 6.0   | 5.5   | 5.9   |
| Interest             | 3.2   | 4.9   | 4.6   | 5.9   | 5.1   | 7.5   | 5.0   | 5.4   |
| РВТ                  | 39.1  | 43.5  | 4.1   | 24.9  | 2.8   | 30.1  | 32.0  | 31.0  |
| Тах                  | 11.8  | 14.1  | 0.2   | 6.8   | 0.4   | 9.4   | 8.6   | 7.1   |
| РАТ                  | 27.3  | 29.4  | 4.0   | 18.1  | 2.4   | 20.7  | 23.4  | 23.8  |
| EPS                  | 3.3   | 3.6   | 0.0   | 2.2   | 0.0   | 2.5   | 2.5   | 2.9   |



## **Profit & Loss – Key indicators**

| Particulars (INR mn)    | FY12   | FY13   | FY14   |
|-------------------------|--------|--------|--------|
| Net sales               | 1083.2 | 1094.0 | 1454.0 |
| Growth in net sales (%) | 14.8%  | 1.0%   | 32.9%  |
| Operating profit        | 174.9  | 97.7   | 162.6  |
| OPM (%)                 | 16.1%  | 8.9%   | 11.2%  |
| Other income            | 17.0   | 20.6   | 14.1   |
| Depreciation            | 18.7   | 21.5   | 23.5   |
| Interest                | 11.2   | 18.8   | 23.6   |
| РВТ                     | 162.0  | 78.1   | 129.6  |
| PBT (%)                 | 15.0%  | 7.1%   | 8.9%   |
| Тах                     | 46.5   | 21.0   | 37.4   |
| PAT                     | 115.5  | 57.1   | 92.1   |
| PAT (%)                 | 10.7%  | 5.2%   | 6.3%   |
| EPS                     | 14.2   | 7.0    | 11.0   |

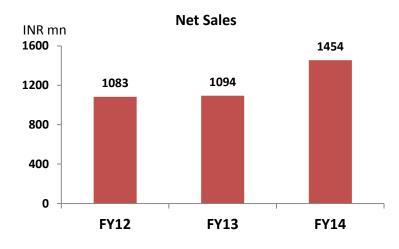


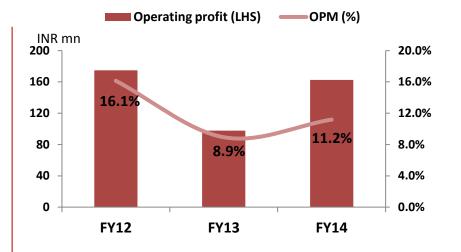
## **Balance sheet**

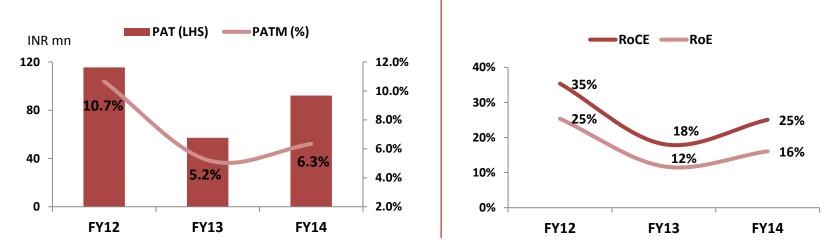
| Particulars (INR mn)    | FY12  | FY13  | FY14   |
|-------------------------|-------|-------|--------|
| Share capital           | 81.3  | 81.3  | 83.6   |
| Reserves & surplus      | 373.7 | 403.3 | 488.7  |
| Non-current liabilities | 90.8  | 115.6 | 115.4  |
| Current liabilities     | 235.1 | 298.9 | 385.6  |
| Total                   | 780.8 | 899.0 | 1073.3 |
|                         |       |       |        |
| Non-current assets      | 430.5 | 491.7 | 520.9  |
| Current assets          | 350.3 | 407.3 | 552.4  |
| Total                   | 780.8 | 899.0 | 1073.3 |



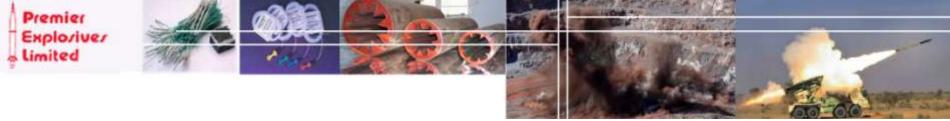
### **Performance snapshot**







\* FY13: The drop in performance was due to an accident at the detonator plant



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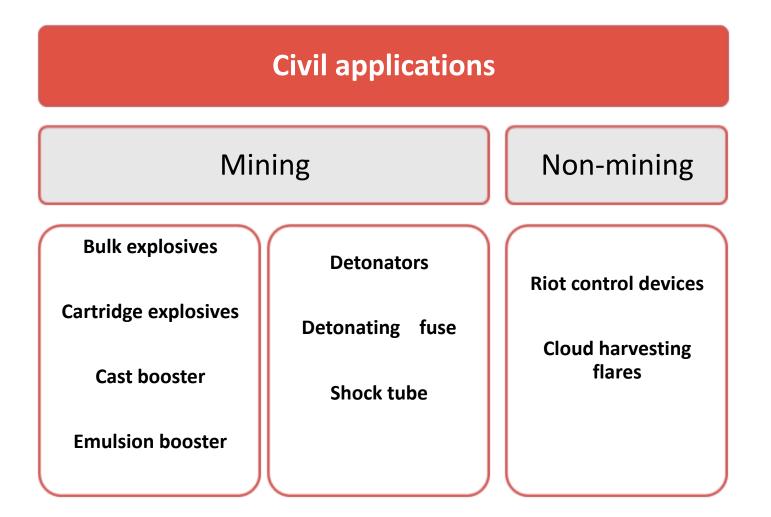
1. Financial Performance

**2.** Business divisions

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#### **Business divisions – Civil applications**





### **Business divisions – Civil - Mining products**

## Cartridge Explosives

• Cartridge explosives are used in quarrying, construction, coal mines, lime stone mines etc.



## Bulk Explosives

- Precursor emulsions are manufactured at centralised facilities.
- Final product is manufactured by mobile processing units (shown below) at mining site and poured directly into blast holes





### **Business divisions – Civil - Mining products**

| Cast<br>boosters   | <ul> <li>High detonation pressure explosives, used in<br/>blasting relatively insensitive bulk explosives</li> <li>Detonator initiates cast boosters, which in<br/>turn initiates bulk explosives</li> </ul> | e |
|--------------------|--|---|
| Detonators         | <ul> <li>A device used to trigger the explosives</li> <li>Electrical and non-electrical detonators</li> </ul>  |   |
| Detonating<br>fuse | <ul> <li>Flexible, water proof cord having PETN core</li> <li>Used to simultaneously detonate explosive charges across a fairly large area from a single detonator</li> </ul>                                |   |



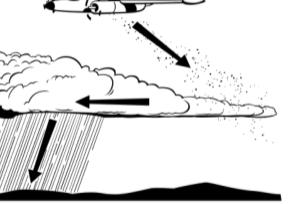
### **Business divisions – Civil - Mining products**

- PEL manufactures entire range of explosives and accessories
- PEL derives demand for explosives mainly from core sectors such as mining coal, iron ore, lime stone which inturn are driven by demand from power and infrastructure sectors.
- Share of explosives and detonators in PEL's revenue mix at ~70%
- PEL uses advanced chemical (NHN) for detonators vs. conventional primer (ASA) used by competitors. NHN is safer and environment-friendly
- Indian industrial explosives market ~750,000 MT
- PEL's order book for mining products stands at INR640mn



### **Business divisions – Civil - Non-mining**







#### **Business divisions – Defence & Space**

#### **Defence & Space applications**

#### **Propellants**

Pyrogen igniters Case-bonded propellants Free standing grains Fuel rich Gas generators <u>Pyros</u> Pyro cartridges Pyro actuators Smoke / flash generators IR generators Specialized squibs

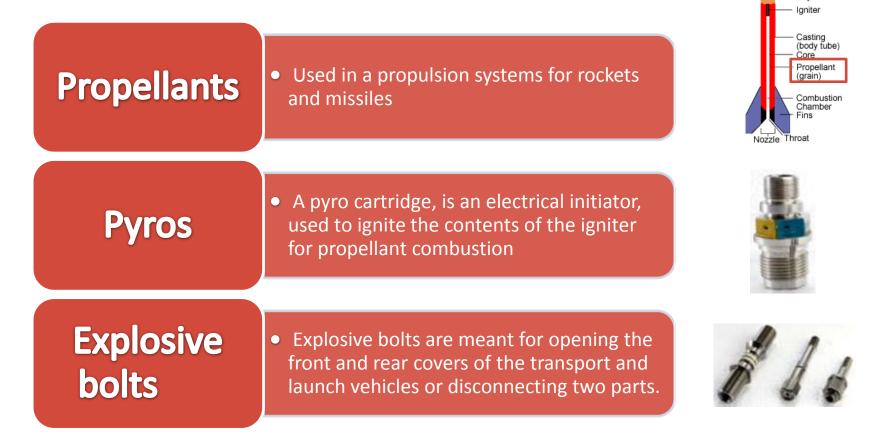
#### **Explosives**

CL - 20 HNS - IV

Explosive bolts



#### **Business divisions – Defence & Space**



Payload



### **Business divisions – Defence & Space**

- PEL manufactures high energy materials used as propellants in many prestigious Indian missiles
- PEL is the only Indian private entity in the niche market of Solid propellants for defence use
- PEL has been manufacturer-partner in various missile programs with:
  - Advanced Systems Laboratory, DRDO | Bharat Dynamics Ltd | Research Centre Imarat for various missile such as Akash, Astra and several Surface-to-Air Missiles
- The share of defence products is the revenue mix is ~20%
- Compared to the Explosives products, defence products have a superior margin profile
- PEL has proved its capabilities in producing defence products and has bagged repeat orders for solid propellants
- With product approvals already in place, PEL has distinct edge over other private players who are looking to enter in the hi-tech business

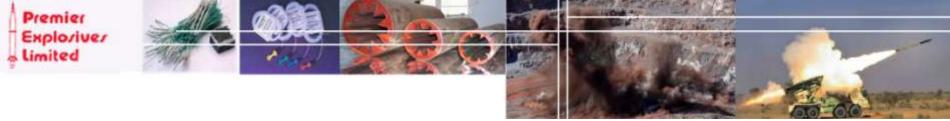


#### **Business divisions – Service contract**

✤ PEL derives ~10% revenue from service contracts with:

Solid Propellant Plant and Solid Propellant Booster Plant of Satish Dhawan Space Centre SHAR, Sriharikota
Solid Fuel Complex, Jagdalpur of Advanced Systems Laboratory (due for renewal in Oct. 2014)

- With its technological ability, PEL is able to create this niche service offering and is able to generate recurring income from it
- The contracts generally have a long term tenure of 5-10 years



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### **Defence products business – to propel growth**

- Defence indeginisation
  - 12<sup>th</sup> Five-year plan: To increase domestic procurement from 30% to 75%
  - Raise FDI limit currently at 26%
- Defence offset policy: 30% domestic procurement for foreign orders above INR 3000mn
- PEL has already entered in NDA, MOU and IOP with foreign suppliers
- PEL has distinct 'First mover advantage' in terms of product approvals and R&D capabilities. High entry barriers for other players
- Margin profile superior in Defence products vis-a-vis mining products



### **Conventional businesses – steadily growing**

- As per Planning Commission of India, the production of coal is expected to reach 795mn tons by FY17 –
- This translates to ~8% CAGR for coal mining as well as explosive manufacturers
- The explosives market is highly competitive and tight on margins yet PEL has strong order book
- Improvement in outlook for infrastructure development and power sector can act as demand drivers
- Any revival in mining industry to further improve demand prospects. The lifting of mining ban in Goa & Karnataka is a positive indicator
- PEL's production capacities exceed current demand projections. No major capex required for explosives business in the near to medium term



### New government's plan of action

#### For defence sector:

- Modernize armed forces, and increase the R&D in defence, with a goal of developing indigenous defence technologies and fast tracking of defence purchases

- To emerge as a global platform for defence hardware manufacture and software production

- Encourage private sector participation and investment, including FDI in selected defence industries

- Encourage domestic industry to have a larger share in design and production of military hardware and platforms for both domestic use and exports, in a competitive environment

#### For energy sector:

- Focus on generation and distribution of power as a national security issue

- Take Steps to increase the domestic coal exploration and production, to bridge the demand and supply gap

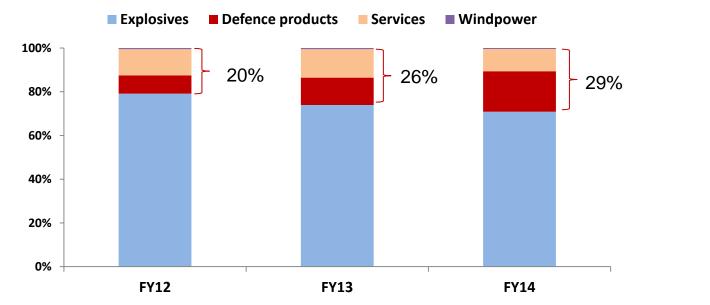
# PEL is best placed to participate in the opportunities that will arise, especially in the defence products

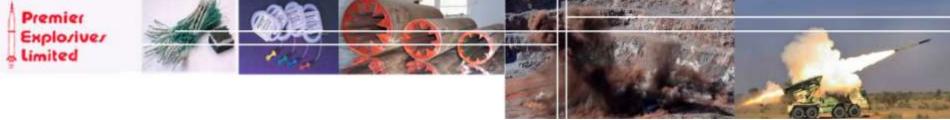
\* Source: BJP's manifesto 2014



#### **Revenue mix set to change**

- The proportion of revenue from Defence products and Services (low competition-high margin) is expected to rise vis-a-vis proportion of revenues from Explosives (high competition-low margin), over the next three years
- The change in revenue mix could lead to change in margin profile, as well
- Total order book for FY15 stands at INR 1000mn, of which ~36% is contributed by Defence products and Service contracts
- The revenue mix chart below shows rise in share of Defence products and Services from 20% in FY12 to 29% in FY14





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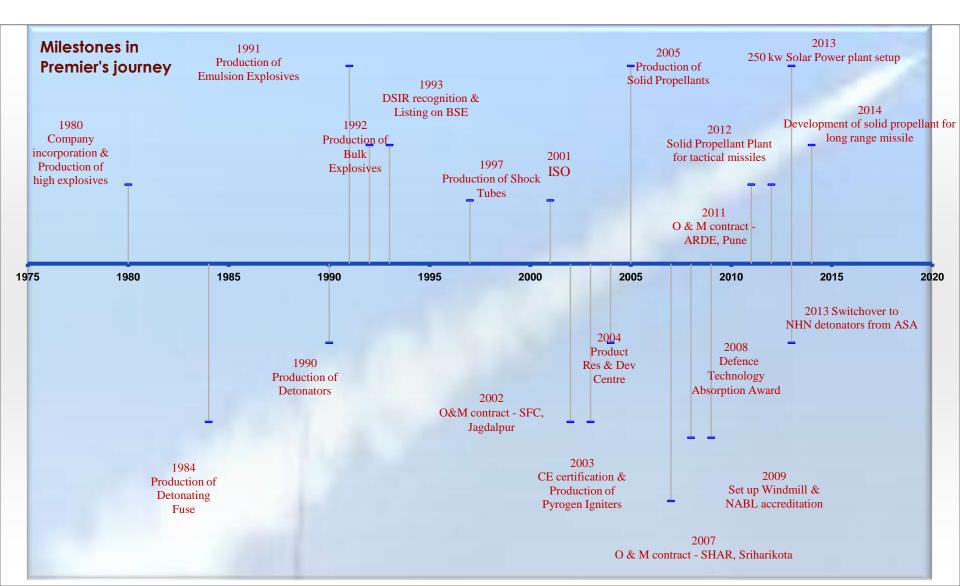
### **Technology-minded management**

- Promoted by first-generation technocrat Dr. A.N.Gupta.
   M.E. (Mining Engineering)
   Recipient of 'Pickering and ISM Medal' from Indian School of Mines, Dhanbad
- Executive Director Mr. T.V.Chowdary, Chemical engineer with 31 years experience in production of chemicals, explosives and solid propellants
- Director (Marketing) Mr. K.Chalil, AIME-Mining graduate with over 40 years of experience in major mining, quarrying and explosive industries
- Director (Production) Dr. N.V.S Rao,
   M.Sc, Ph.D. (Chemistry) with 35 years of experience in production of explosives & accessories and chemicals

Sharp research focus has lead PEL won several awards including the "Defence Technology Absorption Award 2007" from DRDO, presented by the Prime Minister of India

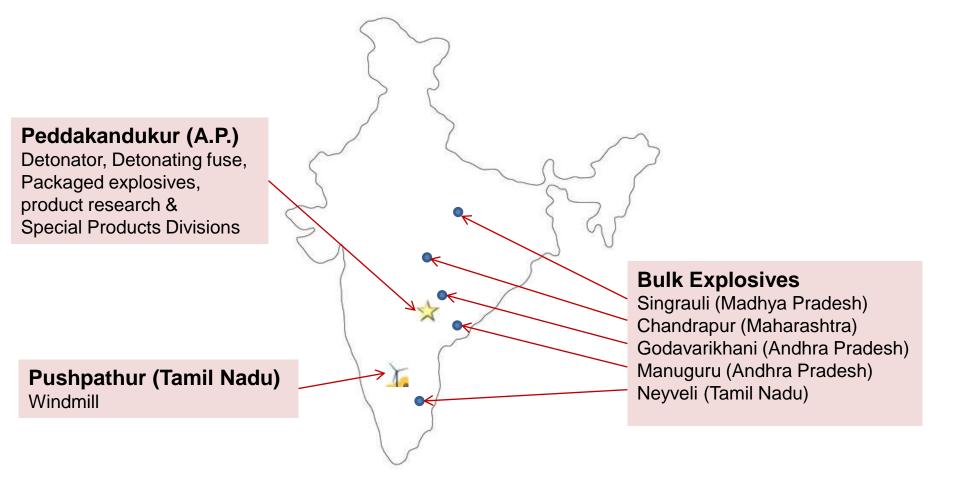
#### PEL is built on a strong foundation of research and innovation







## **Strategic presence across India**



~1300 employees | ~100 engineers & scientists | ~500 trained in propellant production



#### For further queries:

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